



The Hills Group
Gender Pay Gap Report
2025



Background

In accordance with the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 The Hills Group is publishing gender pay gap data for Hills Municipal Collections Limited which employed more than 250 employees on the reporting reference date of 5 April 2025.

In addition, The Hills Group is voluntarily publishing gender pay gap data calculated on the same basis for all employees within The Hills Group of companies to demonstrate our commitment to promoting equality and better transparency of gender pay within the workplace.

Hourly Pay Gap

The industries in which The Hills Group of companies operate (waste and recycling, quarrying and house building) employ a high proportion of male workers. Hourly paid male employees in Hills Municipal Collections Ltd made up 92% of its total workforce and in the wider Hills Group 85.5% of the total workforce.

It remains that the majority of our male workforce is employed in front line operational roles, whereas the majority of our female workforce is employed in administrative and managerial functions. These two factors, combined with the relatively low proportion of overall female employees in the workforce, distorts the hourly pay gap and explains the negative mean pay for Hills Municipal Collections Ltd where female pay is greater than male. This is also reflected in the mean and median hourly pay gap for The Hills Group.

Bonus Pay Gap

The Hills Group operates two separate discretionary bonus schemes for employees based on grades. As at 5 April 2025 employees eligible to participate in one of the two schemes were also subject to minimum service and performance criteria. Any difference between the percentage of male and female employees receiving a bonus payment is attributable to qualification under the eligibility criteria

As in previous reports for the variance in mean bonus in Hills Municipal Collections and the mean and median bonus in The Hills Group is due to the proportionately low number of overall female employees within the business and the comparative spread between female and male employees in the income quartiles. Any differentials shown in our published gender pay data is not reflective of equal pay issues within the business but is attributable to the makeup and structure of our workforce.



Mike Hill, Chairman, The Hills Group

Statutory Gender Pay Gap Reporting for Hills Municipal Collections Ltd

	MEAN hourly gender pay gap	MEDIAN hourly gender pay gap	MEAN bonus gender pay gap	MEDIAN bonus gender pay gap	Proportion of males receiving a bonus	Proportion of females receiving a bonus
This year	-10.4%	0.4%	-46.4%	0.0%	82.4%	95.5%
Last year	-13.1%	-2.9%	-32.8%	0.0%	88.5%	90.9%
Change	↓ 2.7%	↓ 3.3%	↑ 13.6%	0.0%	↓ 6.1%	↑ 4.6%

	Proportion of males/females in lower quartile pay band		Proportion of males/females in lower middle quartile pay band		Proportion of males/females in upper middle quartile pay band		Proportion of males/females in upper quartile pay band	
	Male	Female	Male	Female	Male	Female	Male	Female
This year	90.0%	10.0%	94.3%	5.7%	95.7%	4.3%	88.6%	11.4%
Last year	92.2%	7.8%	98.5%	1.5%	83.1%	16.9%	95.3%	4.7%

Gender Pay Gap Reporting for The Hills Group

	MEAN hourly gender pay gap	MEDIAN hourly gender pay gap	MEAN bonus gender pay gap	MEDIAN bonus gender pay gap	Proportion of males receiving a bonus	Proportion of females receiving a bonus
This year	-0.6%	-1.0%	-12.0%	-12.7%	86.0%	88.5%
Last year	-2.0%	-7.4%	-5.2%	-12.9%	87.9%	86.0%
Change	↓ 1.4%	↓ 6.4%	↑ 6.8%	↓ 0.2%	↓ 1.9%	↑ 2.5%

	Proportion of males/females in lower quartile pay band		Proportion of males/females in lower middle quartile pay band		Proportion of males/females in upper middle quartile pay band		Proportion of males/females in upper quartile pay band	
	Male	Female	Male	Female	Male	Female	Male	Female
This year	86.0%	14.0%	90.4%	9.6%	85.4%	14.6%	80.3%	19.7%
Last year	90.3%	9.7%	87.8%	12.2%	86.5%	13.5%	78.7%	21.3%



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